The background of the entire page is a deep blue image of the Earth from space, showing the horizon and some cloud cover. Overlaid on this is a complex network of white lines and dots, resembling a global communication or data network. The dots are positioned at various points across the globe, and the lines connect them, creating a web-like structure. The overall aesthetic is high-tech and digital.

ASYMMETRIC THREAT SYMPOSIUM XII

# **ASYMMETRIC THREATS**

in an **ERA** of **GREAT POWER COMPETITION**

**October 7, 2019**

George Mason University  
Arlington Campus  
Arlington, VA

[asymmetricthreat.net](http://asymmetricthreat.net)

# ASYMMETRIC THREAT SYMPOSIUM XII

The symposium is co-sponsored by CACI International Inc, the Center for Security Policy, and the Institute for the Study of War. The purpose of the event is to promote an evolving national security discourse put forth by experts across government, industry, and the private sector. The non-partisan, not-for-profit, pro-bono series was founded in 2008 by CACI Executive Chairman and Chairman of the Board Dr. J.P. (Jack) London and Lead Director on CACI's Board of Directors, Dr. Warren R. Phillips.

## KEYNOTE SPEAKERS

### Kevin P. Meiners

Deputy Director of National Intelligence,  
Enterprise Capacity

Kevin P. Meiners is the Deputy Director of National Intelligence for Enterprise Capacity. In this role, he is responsible to the Director of National Intelligence for all matters pertaining to Intelligence Community (IC) resources, workforce, systems, technology, and infrastructure. Throughout his career, he has served in a variety of leadership positions within the Intelligence Community. As the Director of Advanced Technology within the Defense Airborne Reconnaissance Office (DARO), he oversaw the development of the fledgling Unmanned Aircraft Vehicle (UAV) programs, as well as the Intelligence, Surveillance, and Reconnaissance (ISR) ground component called Distributed Common Ground Systems (DCGS). As the Director of ISR Systems within the Assistant Secretary of Defense for Command, Control, and Communication (ASD/C3I), he developed long-term acquisition strategies for future overhead satellite programs, including Space Based Infrared System (SBIRS) and Space Based Radar (SBR). He later served as the Deputy Under Secretary of Defense for Intelligence Strategies, Programs, and Resources.



### Lieutenant General William C. Mayville, Jr., USA, Retired

Former Vice Commander,  
U.S. Cyber Command

Lieutenant General William C. Mayville, Jr., USA, Retired is the Former Vice Commander for U.S. Cyber Command. He served in the U.S. Army for 36 years, commanding forces at multi-levels in combat and holding numerous key positions in the Pentagon. As Director of Operations and Director of the Joint Staff for the Chairman of the Joint Chiefs, he managed the global disposition of U.S. military forces and supervised the National Military Command Center, which directs all U.S. special operations, conventional, nuclear, cyber, and strategic reconnaissance operations worldwide. As Vice Commander, U.S. Cyber Command, he oversaw Cyber Command's cyber operations. He also supervised the expansion of the nation's newest combatant command, the growth of a 6,200-person cyber security workforce, and a multimillion-dollar research and acquisition enterprise. He is currently a senior advisor at CACI.



### Frederick W. Kagan

Director, Critical Threats Project at the  
American Enterprise Institute

Frederick W. Kagan is a resident scholar and the director of the Critical Threats Project (CTP) at the American Enterprise Institute (AEI). In 2009, he served in Kabul, Afghanistan, as part of General Stanley McChrystal's strategic assessment team, and he returned to Afghanistan in 2010, 2011, and 2012 to conduct research for Generals David Petraeus and John Allen. In July 2011, Chairman of the Joint Chiefs of Staff Admiral Mike Mullen awarded him the Distinguished Public Service Award, the highest honor the Chairman can present to civilians who do not work for the Department of Defense, for his volunteer service in Afghanistan. He is coauthor of the report "Defining Success in Afghanistan" and author of the series of reports "Choosing Victory (AEI)," which recommended and monitored the U.S. military surge in Iraq. His most recent book is *Lessons for a Long War: How America Can Win on New Battlefields*. Previously an associate professor of military history at West Point, Kagan is a contributing editor at *The Weekly Standard* and has written for *Foreign Affairs*, *The Wall Street Journal*, *The Washington Post*, *The Los Angeles Times*, and other periodicals.



### Dr. Kevin M. McNeill

Senior Vice President, Cyberspace  
Solutions, CACI International Inc

Dr. Kevin McNeill is Senior Vice President of Cyberspace Solutions for CACI International Inc. He directs research and development programs in advanced cyber science, Internet and cybersecurity research, telecommunications studies, and cyber mission operations. His team creates and delivers the full spectrum of next-generation, technology-driven solutions to enable complex cyber missions for defense and intelligence customers and to enhance the security of commercial networks against common attack vectors. Dr. McNeill came to CACI through the acquisition of LGS Innovations in March 2019. Prior to joining LGS in October 2017, he held a variety of progressively senior roles at BAE Systems, including Technical Group Director and Solutions Architect, Global Engineering Fellow, Chief Scientist, and Vice President of Engineering for BAE's cyber operations, networking, and intelligence and security divisions. Throughout his career, Dr. McNeill has also participated as a member and speaker in a variety of outreach programs for associations, committees, councils, and national and international scientific, technology, and healthcare organizations.





## AGENDA

8:00 WELCOME

**John S. Mengucci**

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8:05 INTRODUCTION AND FRAMING

**Dr. Warren R. Phillips**

Introduced by John S. Mengucci

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8:20 KEYNOTE SPEAKER

**China and Russia: Their Asymmetric Threat Capabilities and Strategies**

LTG (Ret) William C. Mayville, Jr.

Introduced by Mike G. Gaffney

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9:10 KEYNOTE SPEAKER

**Advantage Offense: Why the Attacker Has the Edge in Information Operations and What To Do About It**

Frederick W. Kagan

Introduced by Dr. Kimberly E. Kagan

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10:00 **Break**

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10:20 KEYNOTE SPEAKER

**Evolution of Space Defense**

Kevin P. Meiners

Introduced by John S. Mengucci

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11:10 KEYNOTE SPEAKER

**The Role of Cyber Operations in Countering Asymmetric Threats**

Dr. Kevin M. McNeill

Introduced by Fred H. Fleitz

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12:00 **Break**

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12:25 PANEL

**Asymmetric Threats of the Future**

Fred H. Fleitz, Dr. Kimberly E. Kagan,

Dr. Warren R. Phillips

Panel Moderator: VADM (Ret) Jake E. Jacoby

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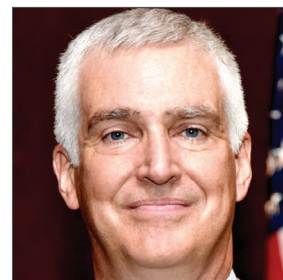
1:45 **Closing Administrative Remarks**

Event Moderator: Jeffrey W. Wright

## PANELISTS

### Fred H. Fleitz

President and CEO, Center for Security Policy; Former Chief of Staff, National Security Council



Fred Fleitz is the President and CEO of the Center for Security Policy. In 2018, he served as a Deputy Assistant to President Donald Trump and Chief of Staff to National Security Adviser John Bolton. Before his White House position, he was Senior Vice President of the Center for Security Policy. He previously served in U.S. national security positions for 25 years with the Central Intelligence Agency (CIA), Defense Intelligence Agency (DIA), the Department of State, and the House Intelligence Committee staff. Fleitz's work for the CIA included serving as a political analyst, military analyst, weapons of mass destruction (WMD) analyst, and collection officer. His op-eds and articles have appeared in *The Wall Street Journal*, *New York Post*, *National Review*, *Investor's Business Daily*, *The Jerusalem Post*, *the International Journal of Intelligence and Counterintelligence*, and other publications.

### Dr. Kimberly E. Kagan

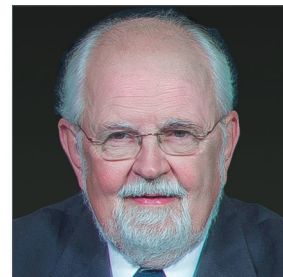
President, Institute for the Study of War



Dr. Kimberly E. Kagan is the founder and president of the Institute for the Study of War. She is a military historian who has taught at the U.S. Military Academy at West Point, Yale, Georgetown, and American University. She is the author of *The Eye of Command* (2006) and *The Surge: A Military History* (2009), and editor of *The Imperial Moment* (2010). She served in Kabul for seventeen months from 2010 to 2012, working for commanders of the International Security Assistance Force, General David Petraeus, and subsequently General John Allen. She previously served as a member of General Stanley McChrystal's strategic assessment team, comprised of civilian experts, during his campaign review in June and July 2009. Dr. Kagan also served on the Academic Advisory Board at the Afghanistan-Pakistan Center of Excellence at CENTCOM.

### Dr. Warren R. Phillips

Lead Director, Board of Directors, CACI International Inc



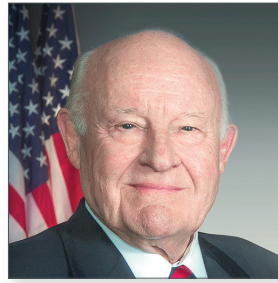
In addition to his experience as a senior-level technology executive, Dr. Warren Phillips brings to the Board of CACI considerable expertise in the areas of information technology policy, public sector finance, and the provision of computer services. The Board also benefits from Dr. Phillips' familiarity with the U.S. Intelligence Community and his understanding of international business issues. Dr. Phillips formerly served as the Chief Financial Officer for the Albanian-Macedonian-Bulgarian Oil Pipeline Corporation, and as Chief Executive Officer and Chairman of the Board of Directors of Advanced Blast Protection, Inc. Along with Dr. J.P. (Jack) London, Dr. Phillips founded the Asymmetric Threat Symposium in 2008.

## CO-SPONSOR REPRESENTATIVES

### Dr. J.P. (Jack) London

Executive Chairman and Chairman of the Board, CACI International Inc

Prior to his position as Executive Chairman and Chairman of the Board of CACI International Inc, Dr. J.P. (Jack) London served as CACI's President and Chief Executive Officer for 23 years. Under his leadership, CACI has grown from a small consulting firm into a \$4.99 billion worldwide information technology company. As Executive Chairman, Dr. London oversees strategic initiatives to ensure shareholder value, advance client missions, cultivate key client relationships, and monitor major financial transactions, including CACI's legacy mergers and acquisitions program, which he began in 1992. Dr. London is the author of *Character: The Ultimate Success Factor*, an examination of the importance of good character to both organizational and personal success, and is the architect of CACI's culture of ethics and integrity, which is a driving force in the company's growth and success.



### John S. Mengucci

President and Chief Executive Officer, CACI International Inc

John S. Mengucci is President and Chief Executive Officer of CACI International Inc, an international provider of expertise and technology serving enterprise and mission defense, intelligence, and federal civilian government customers. Under his direction, CACI develops innovative and differentiated technology offerings aimed at serving their customers, delivering sustainable growth, and driving shareholder value. He previously served as CACI's Chief Operating Officer, developing and implementing strategies critical to the company's strong operational performance; and as President of U.S. Operations, overseeing the company's domestic, federal, state, and local markets, as well as its main business groups. Before joining CACI, he held leadership positions at Lockheed Martin Corporation, including President of their Information Systems and Global Solutions - Civil Product Line and President of Information Systems and Global Solutions - Defense, and in executive roles at General Electric Corporation and later Martin Marietta Corporation's Electronic Systems Radar Product Support Division. In 2018, he was selected by *FCW* to its Federal 100 list of visionary and transformative government and industry leaders, and most recently was named one of WashingtonExec's 2019 Top 25 Execs to Watch.

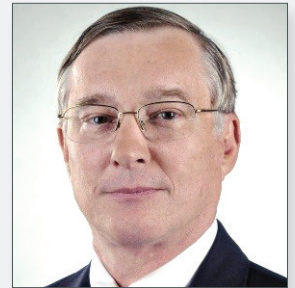


## PANEL MODERATOR

### Vice Admiral Lowell E. (Jake) Jacoby, USN, Retired

Former Director, Defense Intelligence Agency

Vice Admiral Lowell E. (Jake) Jacoby, USN, Retired is the former Director of the Defense Intelligence Agency (DIA). He retired from the Navy in 2005. On active duty from 1969 to 2005, he led three major commands and was the senior intelligence officer at the U.S. Pacific Fleet, the U.S. Pacific Command, the U.S. Navy, and the Joint Chiefs of Staff. As Director, DIA, he was the senior intelligence officer in the Department of Defense with leadership and planning responsibilities for the Secretary of Defense and Director of National Intelligence. Previously, he was CACI Executive Vice President for Strategic Intelligence and Business Group Manager for CACI's National Solutions Group serving the Intelligence Community. Jacoby sits on several boards and is a regular participant as a speaker and panelist at conferences and symposia concerning intelligence and national security matters and as a mentor for young intelligence professionals.



### Fred H. Fleitz

President and CEO, Center for Security Policy; Former Chief of Staff, National Security Council

See bio under Panelists.

### Dr. Kimberly E. Kagan

Founder and President of the Institute for the Study of War

See bio under Panelists.

## CO-SPONSORS

